

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LARRY O SIMMONS PHD

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00701.a

NIMS Multiagency Coordination System (MACS)

Issued this 14th Day of May, 2012



A handwritten signature in black ink, appearing to read "Tony Russell".

Tony Russell
Superintendent
Emergency Management Institute