

# Emergency Management Institute



## FEMA

This Certificate of Achievement is to acknowledge that

**LARRY O SIMMONS PHD**

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00701.a**

**NIMS Multiagency Coordination System (MACS)**

*Issued this 14th Day of May, 2012*



A handwritten signature in black ink, appearing to read "Tony Russell".

Tony Russell  
Superintendent  
Emergency Management Institute